

BRISTOL-MYERS SQUIBB COMPANY CONTINGENT VALUE RIGHTS (“CVRs”)

To participate in that certain Prepaid Forward Agreement, dated as of February 23, 2021 (the “Prepaid Forward Agreement”), by and among UMB Bank, National Association (the “Trustee”), as the successor Trustee under the Contingent Value Rights Agreement, dated as of November 20, 2019, and the other parties thereto, holders of CVRs (“CVR Holders”) should complete the following steps:

STEP 1:	Complete, sign and return the Confidentiality and Non-Disclosure Agreement to the Trustee at BristolMyersCVR@umb.com .
STEP 2:	The Trustee will send you the Prepaid Forward Agreement . You must review the terms and conditions of the Prepaid Forward Agreement in full.
STEP 3:	Execute, complete and return the Additional Investor Joinder Agreement including Exhibit A thereto (the Investor Qualification Statement) on or before March 19, 2021 by returning it to the Trustee at BristolMyersCVR@umb.com .
STEP 4:	Within five (5) Business Days following your execution of the Additional Investor Joinder Agreement, fund to the Disbursement Agent Collection Account (as defined in the Prepaid Forward Agreement) an amount equal to the Catch-Up Funded Amount (as defined in the Additional Investor Joinder Agreement); provided, however, that if you are not an Institutional Investor and/or your Commitment Amount (both as defined in the Additional Investor Joinder Agreement) is less than \$250,000, you shall fund an amount equal to your Commitment Amount.

This checklist is being provided by the Trustee only as a courtesy to CVR Holders. In the event of any inconsistency between this checklist and the documentation referred to herein, such documentation prevails and should be reviewed in its entirety.

As you are considering whether to participate in the Prepaid Forward Agreement, please note:

- Only CVR Holders are permitted to participate in the Prepaid Forward Agreement;
- Participation in the Prepaid Forward Agreement is entirely voluntary;
- Participation in the Prepaid Forward Agreement involves substantial risk, including the risk of loss of all amounts committed, and you should consult with your own attorneys and advisors;
- You do not need to enter into the Prepaid Forward Agreement in order to protect your interest in the CVRs, or your right to receive any recovery as a holder of the CVRs; and
- You do not need to take any action to protect your rights against Bristol-Myers Squibb Company as a CVR Holder under the Contingent Value Rights Agreement, which governs

the CVRs; the Trustee is charged with representing the interests of all CVR Holders under the Contingent Value Rights Agreement.

CVR Holders should consult with their own counsel and advisors with respect to all documentation provided by the Trustee, including without limitation, the Prepaid Forward Agreement and the Additional Investor Joinder Agreement. Please note that the Trustee may conclude that a specific response to particular inquiries from individual CVR Holders is not consistent with equal and full dissemination of information to all CVR Holders. CVR Holders should not rely on the Trustee as their sole source of information concerning the CVRs. The Trustee makes no recommendations and gives no investment, financial, legal or other advice with respect to the matters herein or as to the CVRs generally.

UMB Bank, National Association, as Trustee